



Institutional presentation

May 2021



Legal notice

The individual and consolidated financial statements were prepared in accordance with accounting practices adopted in Brazil, comprising the Brazilian Corporation Law, Statements, Guidance and Interpretations issued by Accounting Pronouncement Committee (“CPC”) and the standards of the Brazilian Securities Exchange Commission (CVM), combined with specific legislation issued by Electricity Regulatory Agency - ANEEL. ANEEL, as a regulatory agency, has the power to regulate concessions. Results will be presented in both formats, IFRS format and the regulatory format to allow comparison with other years. Note that Regulatory results are not audited. Taesa's dividend declaration is performed based on the reviewed results (IFRS).

Statements in this document related to business perspectives, projections on operating and financial income, and those related to Taesa's growth perspective are merely projections and, as such, are based solely on Executive Board's expectations about business future. These expectations depend substantially on changes in market conditions, on Brazilian economy performance, and on industry and international market performance; therefore, subject to unannounced changes.

EBITDA is net income before taxes, net financial expenses, and depreciation, amortization and income expenses. EBITDA is not recognized by accounting practices adopted in Brazil or in IFRS, does not represent cash flow for presented periods, and should not be considered as alternative net income. Presented EBITDA is used by Taesa to measure its own performance. Taesa understands that some financial investors and analysts use EBITDA as an operating performance index.

“Net Debt” is not recognized by accounting practices adopted in Brazil nor by IFRS and does not represent cash flow for presented periods. Presented Net Debt is used by Taesa to measure its own performance. Taesa understands that some investors and financial analysts use Net Debt as an indication of its financial performance.

Presented managerial results are the sum of Taesa consolidated income with equity in its partially-owned subsidiaries and associated companies. The purpose of this information is to permit better understanding of Taesa business.

Value chain of the Brazilian electric sector

The Brazilian electric sector is divided into Generation, Transmission, Distribution and Consumption

Generation



- 180 GW of installed capacity
- Generation plants
 - 61% Hydroelectric power plants
 - 25% Thermoelectric power plants
 - 14% Other sources

Transmission



- 163 km in overall length – high-voltage lines (> 230 kV)
- Regulated tariffs (annual inflation correction)



Distribution



- 87,2 MM captive consumers
- Regulated tariffs (annual reviews)
- 307 GWh of consumption

Consumption

Captive Market



- ✓ 307 GWh of consumption
- ✓ Consumption through distribution
- ✓ Regulated tariffs (annual reviews)
- ✓ Regulated Contracting Environment ("ACR")

Unregulated market



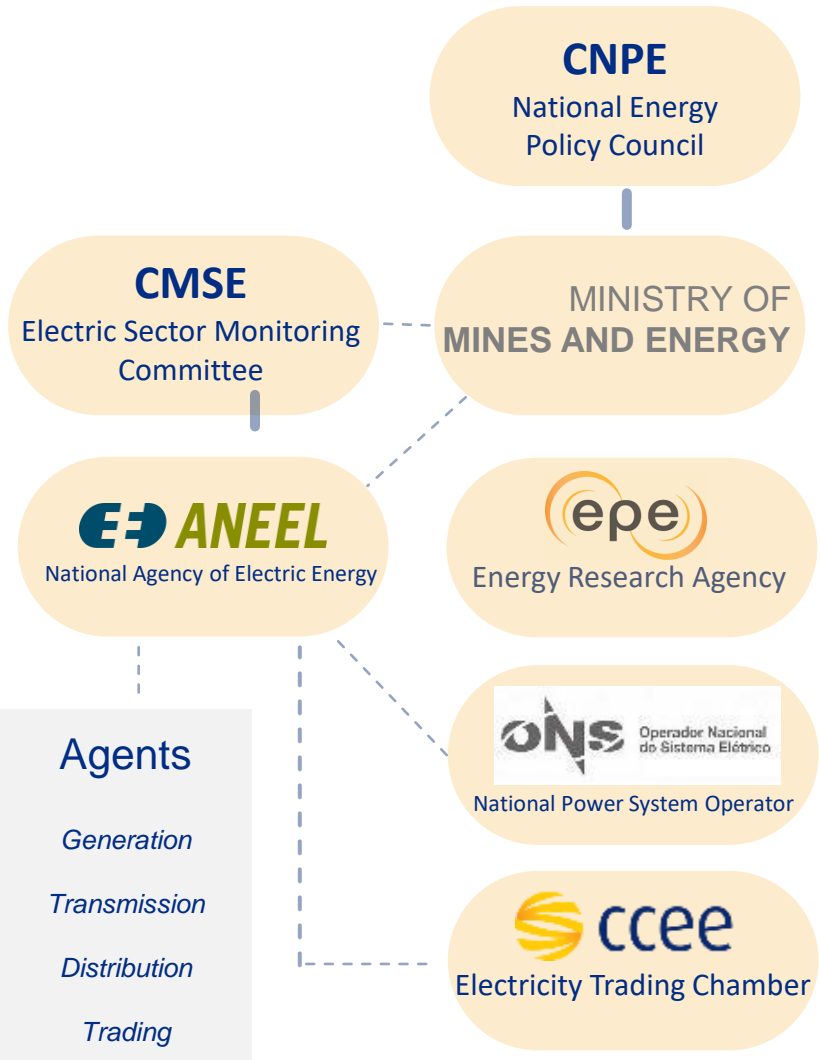
- ✓ 8,579 consumers
- ✓ 168 GWh of consumption
- ✓ Consumption through bilateral contracts
- ✓ Tariffs negotiated with counterparties (generators or traders)
- ✓ Unregulated Contracting Environment ("ACL")

The energy path

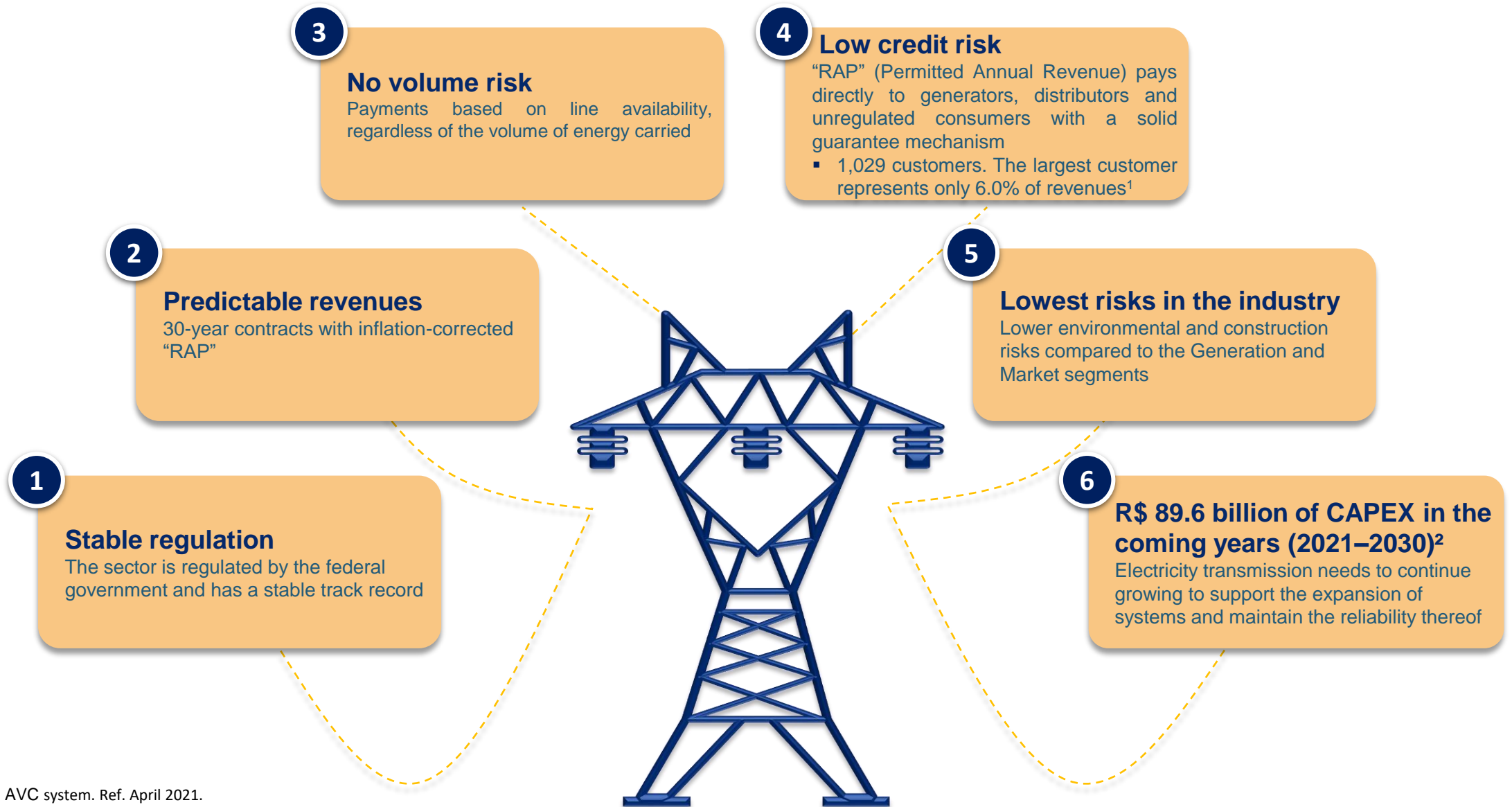
National Interconnected System has 163 km in overall length and carries 99% of the nation's total volume of energy



Organizational Structure of the Brazilian Electricity Sector



Mature regulatory environment, stable in the transmission segment



(1) AMSE/ONS - AVC system. Ref. April 2021.

(2) PDE 2030

Transmission sector is divided into three concession categories



taesa

85%
Operating
RAP

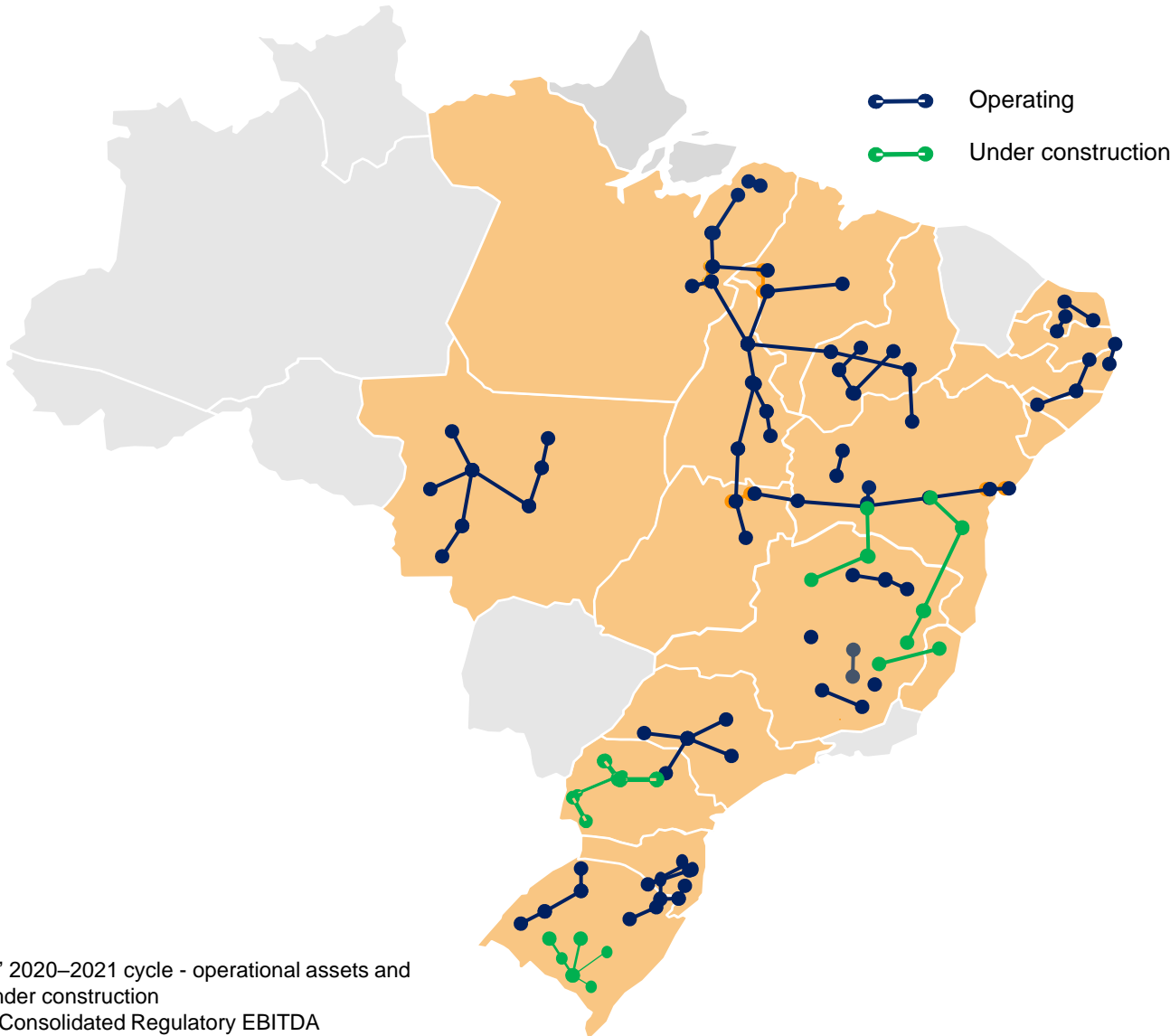
67%
Total
RAP

taesa

15%
Operating
RAP

33%
Total
RAP

TAESA currently has 39 concessions across all regions of Brazil



39 concessions



Presence in **18 States and the Federal District**



13.6 km of transmission lines:
11,1 km in operation and 2,5 km under construction



5 operation bases



R\$ 2.7 billion in the RAP¹,
81.9% EBITDA margin² and
R\$ 13.8 billion in market value³



9.7% market share in “RAP” ⁴

(1) “RAP” 2020–2021 cycle - operational assets and assets under construction
(2) 2020 Consolidated Regulatory EBITDA
(3) April 30, 2021
(4) Considering all Categories (1, 2 and 3), totaling a market of R\$ 28.5 billion (“RAP” cycle 2020–2021)

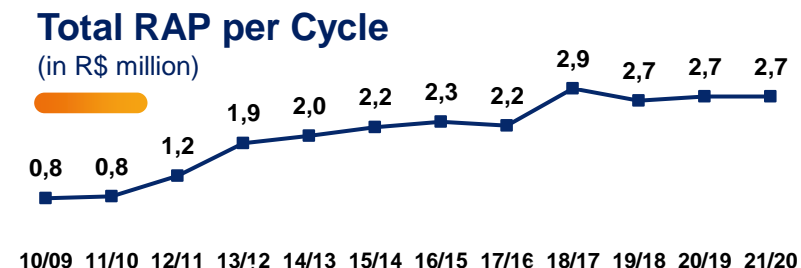
Success based on four strategic pillars





Sustainable Growth

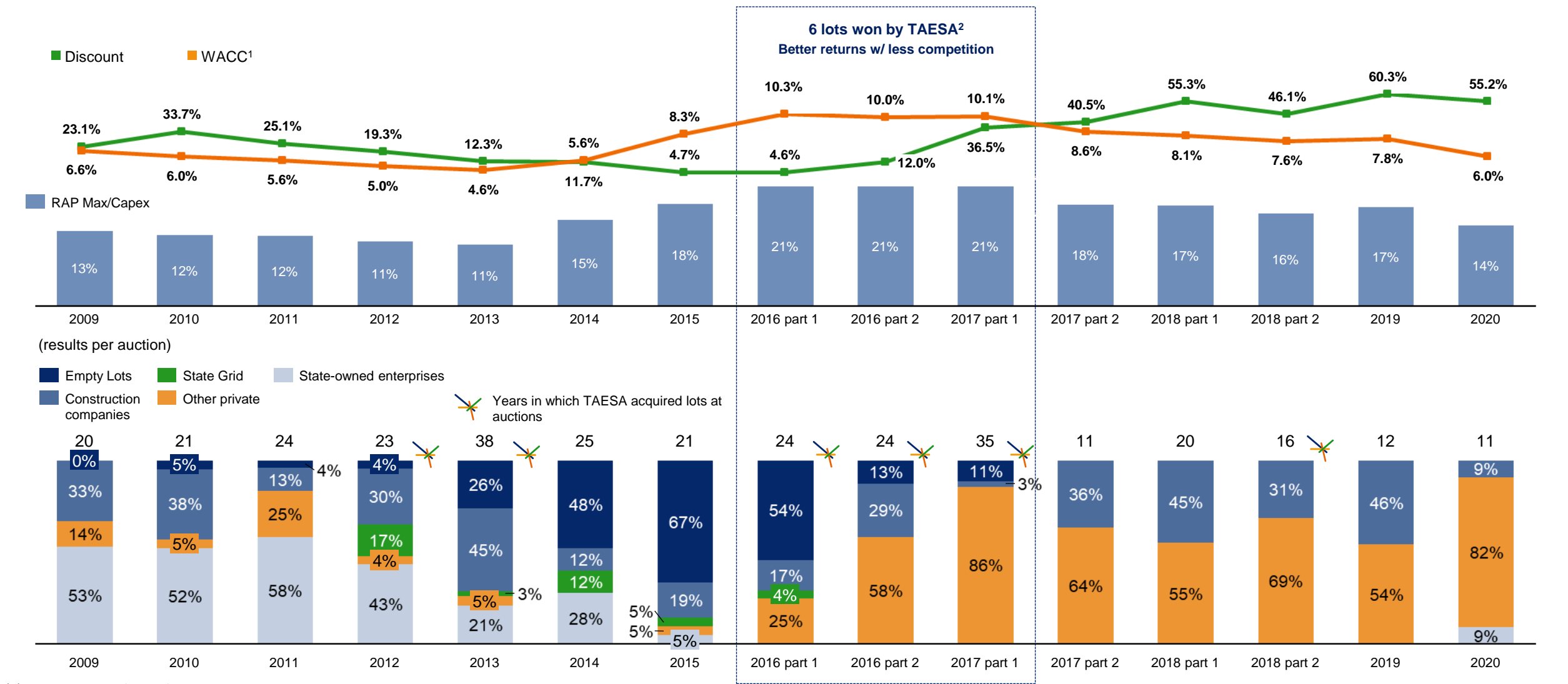
TAESA's current Geographical position



(2) STE, ATE, ATE II and ATE III

Auction conditions history

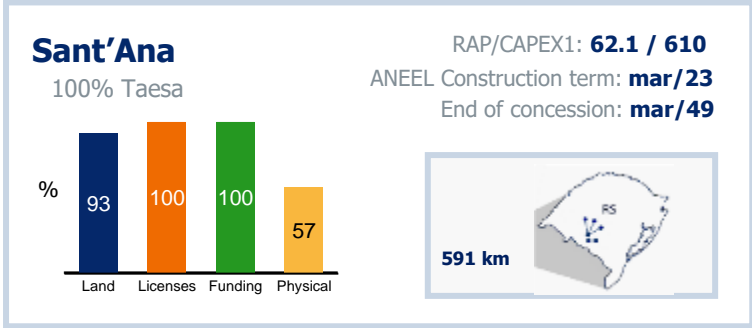
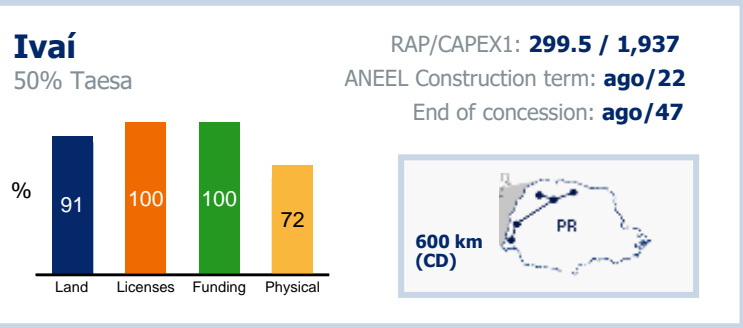
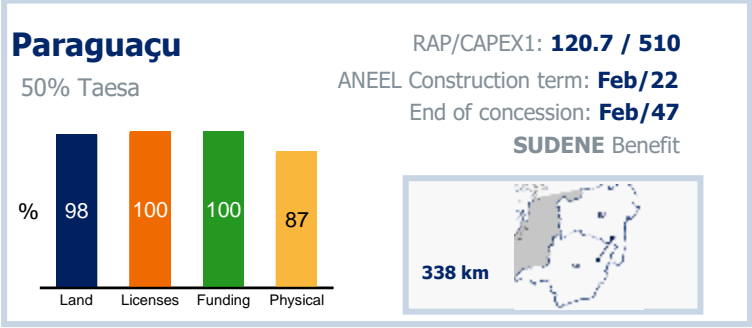
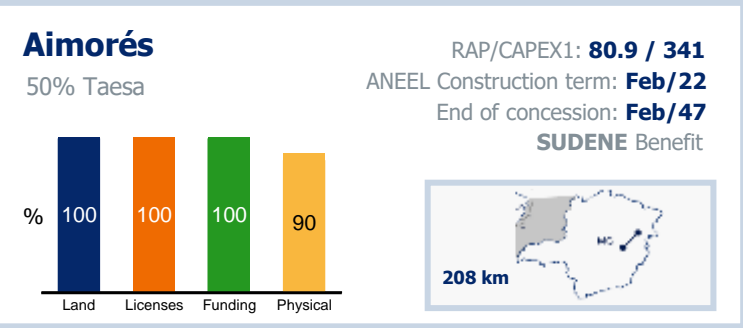
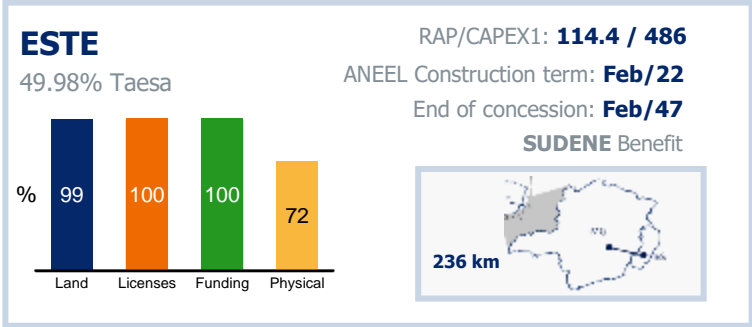
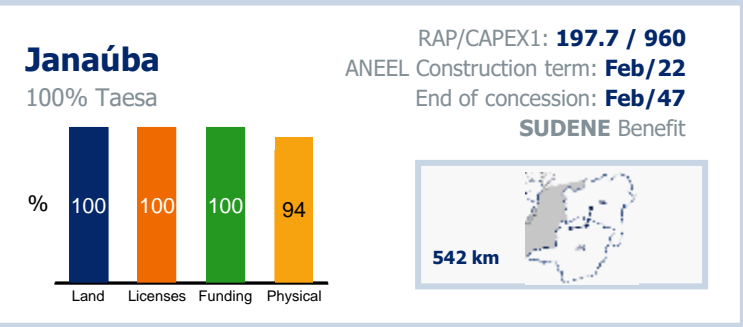
Regulatory changes have resulted in a better risk/return equation for greenfield power transmission projects in Brazil



(1) WACC presented in real terms
(2) Miracema (2016-1), Janaúba, Aimorés, Paraguaçu, ESTE (2016-2) and Ivaí (2017-1).
Source: Anel and Company's disclosures

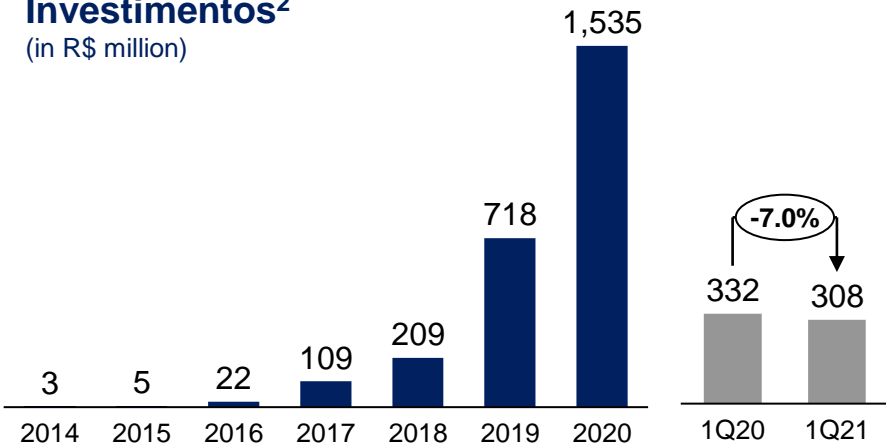
Total investment of R\$ 3.8 billion in greenfield projects with the addition of R\$ 687 mn of RAP...

Progress of projects under construction



Investimentos²

(in R\$ million)



R\$ 120 mn³ of RAP added from completed projects (in operation)

R\$ 567 mn of RAP for the 6 projects under construction

(1) RAP and total Capex R\$ MM (2020-2021 RAP cycle/ANEEL CAPEX)
(2) Proportional to Taesa's stake
(3) Miracema, Mariana, EDTE projects
** Funding does not consider fundraising from partners in each project

... and another R\$ 162 mn of “RAP” in brownfield assets



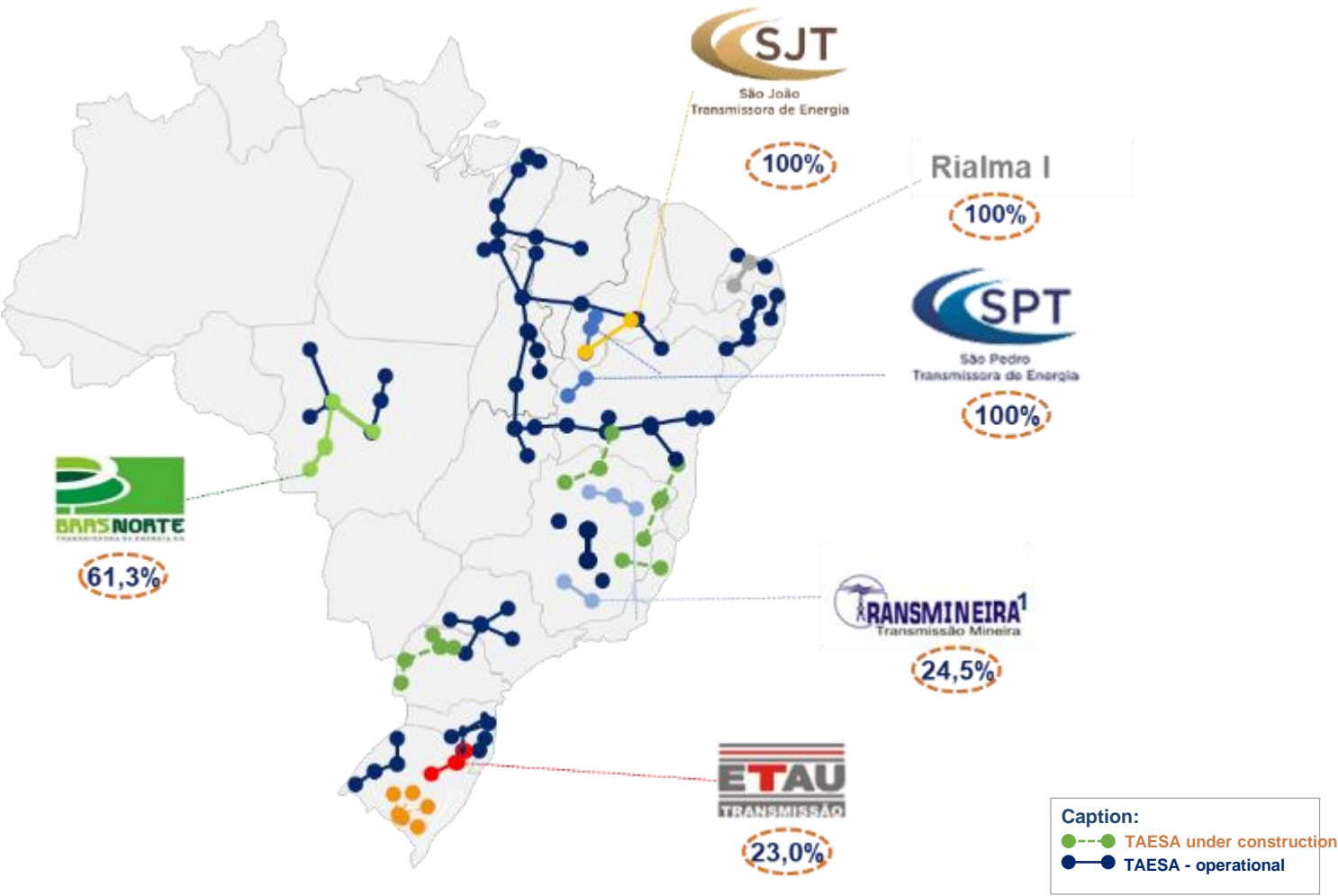
Strategic assets with major geographical complementarity and synergies with the TAESA portfolio



Assets with high operational quality and high margins



Concessions with assured revenues up to 2047 in categories 2 and 3



(1) Considers the stake acquired by Taesa in the Transmineiras concessions: 24.00% of Transleste, 25.00% of Transudeste, and 24.50% of Transirapé






2020 Sustainability Report

Greater transparency with the adoption of the international standards of the Global Reporting Initiative (GRI) and evolution of ESG (Environmental, Social and Governance) practices.



Sustainability Agenda

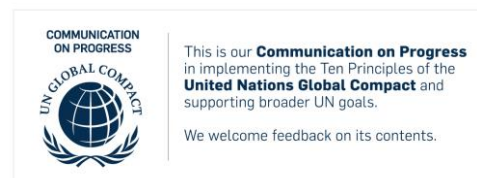
Actions in progress

-  Long-term strategic planning
-  Diversity Program
-  Intensification of protection, safety and health measures to cope with the pandemic.
-  Greenhouse Gas (GHG) Inventory Survey
-  Financial discipline linked to adequate remuneration to shareholders

Actions implemented




-  1st place in the GPTW Energy 2020 Highlight – Generation, Distribution and Transmission Segment
-  UN Global Compact signatory, committed to the 2030 Agenda (SDG)
-  Social Responsibility Projects
-  Biodiversity Policy
-  2020 Sustainability Report based on Global Reporting Initiative (GRI)
-  Issuance of four green debentures
-  Adherence to the Women's Empowerment Principles – UN Women

**OBJETIVOS
DE DESENVOLVIMENTO
SUSTENTÁVEL**



Diversity Program

Ongoing commitment in the pursuit of respect and appreciation of differences

-  Creation of Diversity Committee
-  Definition of goals, actions and strategies in the short, medium and long terms;
-  Policy of Diversity and Inclusion, aimed at spreading a culture of diversity and inclusion and maintaining an environment of respect and that favors plurality



Pillars of Diversity

All pillars aim to increase the hiring and retention of diverse employees, as well as raising awareness to include coexistence in equity and respect.

GENDER	WOMEN'S EMPOWERMENT	50+	RACE	PCD
Treat gender equity with respect and with equal treatment, without discrimination regardless of sexual orientation	Encourage the hiring of women in mostly male areas, with equal pay and duties.	Employability for people over 50	Encourage the hiring of different races, in addition to the inclusion of managers with these characteristics	Encourage the hiring and training of people with disabilities

Corporate governance as an important strategic tool

Balanced decision-making framework between controlling shareholders

Controlling block¹

21.7%
Cemig

14.9%
ISA Brasil²

Minority

63.4%
Market

General Meeting

Board of Directors
13 membros³

Audit Committee
5 members

Advisory Committees of the Board of Directors

Strategy,
Governance and
HR

Finance

Audit

Implementation
and
New Businesses

Executive Board

CEO

Chief
Technical
Officer

CFO and IR
Officer

Chief Business
and Ownership
Interest
Management
Officer

Chief
Implementation
Officer

Chief Legal and
Regulatory
Officer

Governance practices



Shareholders' Agreement

- Relevant resolutions at Board meetings require nine votes for approval
- Chief Executive Officer, Chief Financial and IR Officer and Chief Implementation Officer must be professionals who have notable experience in the electric and/or financial and/or investment sectors, and must be hired on the market, through headhunters.
- Tag along right (100%) for all shareholders
- Preference Right
- Four independent Officers and six Officers elected by the Board of Directors



Listed at level-2, compliance with "Novo Mercado" requirements



Independent
Board Members:
4 members

Related party
policy

Risk
Management
Policy

BD and
Supervisory
Board
Bylaws

Compliance

Internal Audit

Audit Committee



Awards/Recognition



"Valor 1000" Award



"Valor Carreira"
Award



1st Place in the GPTW
Energy Highlight



RJ GPTW
Awards



GPTW
certification



Best Companies
in OHS⁴



Broadcast Companies
Award



Transparency Award



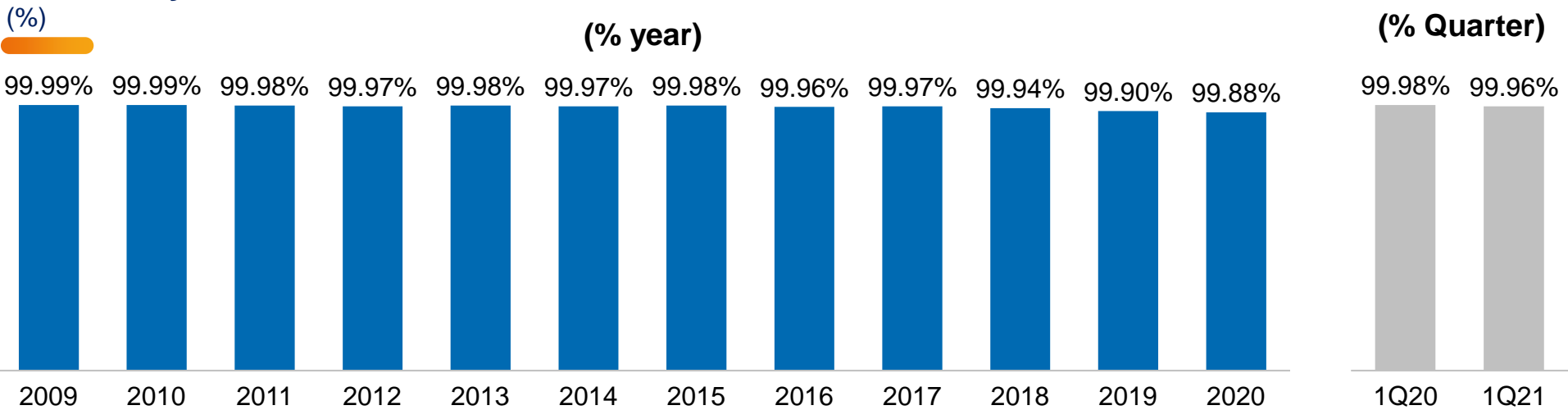
(1) The control block holds 63% of TAESA's common shares; (2) ISA Investimentos e Participações do Brasil S.A.; (3) At the AGM/EGM on 29/04/2019 the following was approved; (4) OSH - Occupational Safety and Health



Operational Efficiency

Consistent operational efficiency and strong business management ...

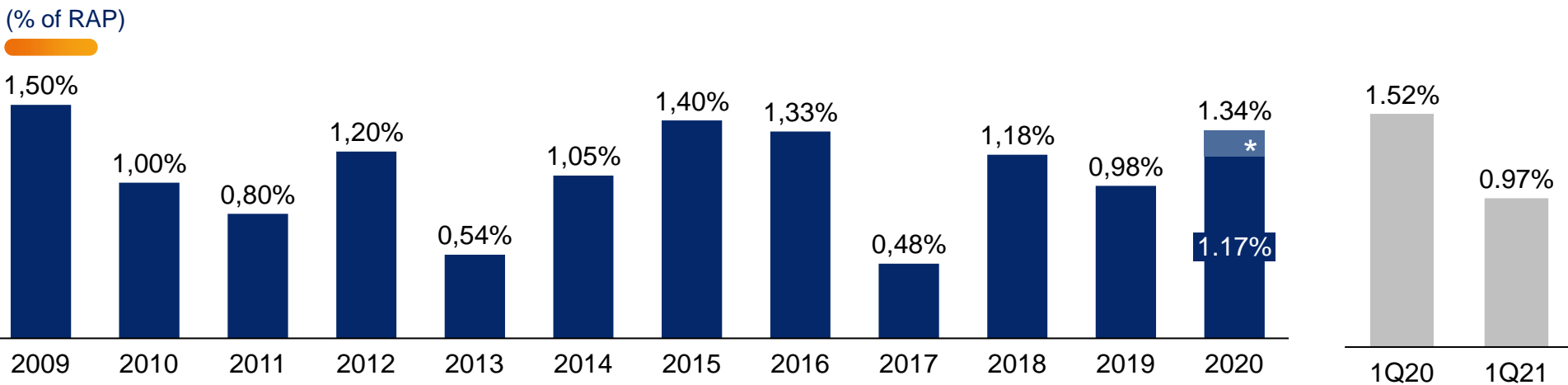
Availability of Lines




 Consistent operating performance

 Low levels of Variable Portion

Variable Portion

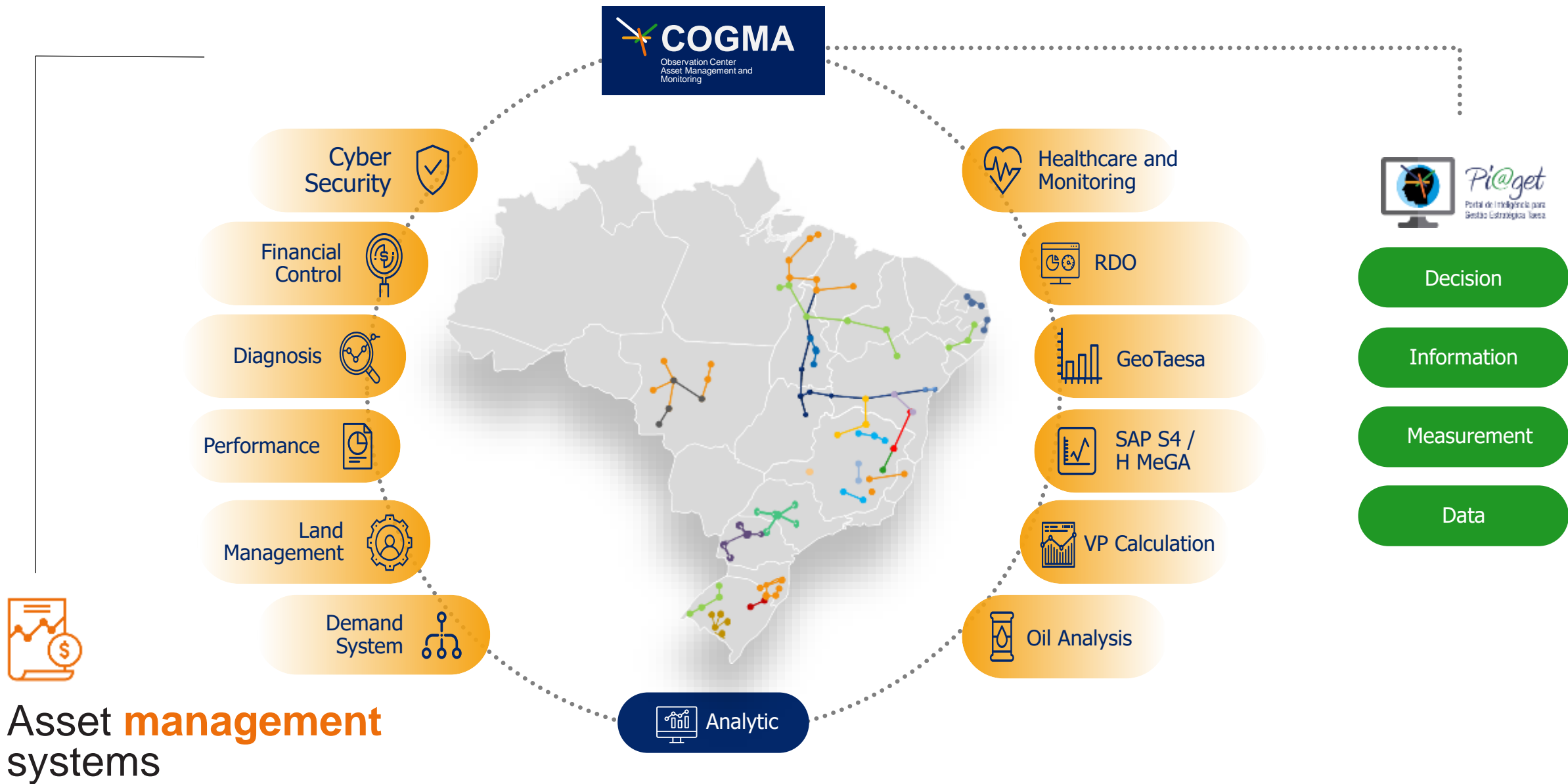


 Maximization of synergy and high scalability with our own O&M team



* PV's referring to events that occurred prior to the acquisition of the São João concession, which were indemnified within the scope of the transaction.

... combined with the best systems and professionals ...



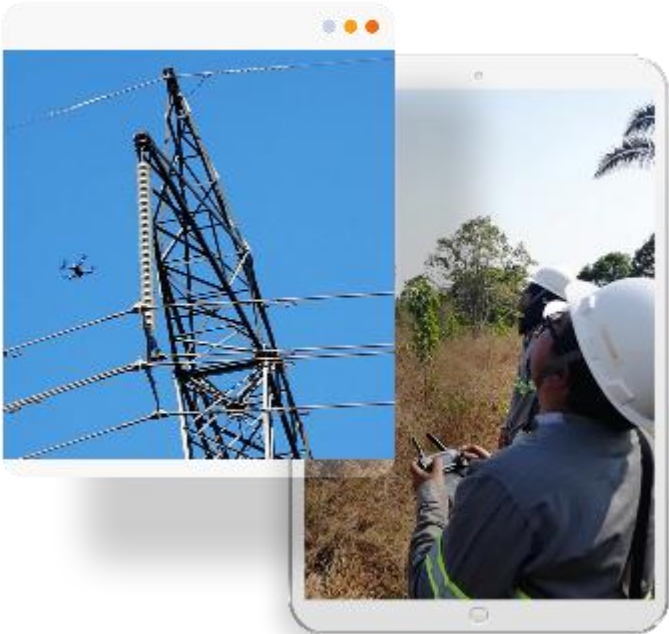
... and supported by innovative technologies in asset management



“100+ IT
Innovators”
Award



Asset georeferencing



Inspection with
drones



Monitoring
the health of the
equipment



... aiming to extract **the maximum value** from the assets and ensure the highest **standards of quality, efficiency and safety**

Safety as the company's golden rule

Commitment to everyone's safety, health and welfare



staff training and updating in safety standards



Safety, Health and Welfare Policy



Campaigns focusing on health and accident prevention



Control of risks and ongoing improvements in working conditions



Taesá's Six Golden Rules



Best Company in Occupational Health and Safety (OHS) award in the "Energy" category by ANIMASEG¹



100% of contracts comply with the Health, Safety and Well-Being Policy



Zero-Accident Campaign held in:
4 regional + Rio Headquarters
13 States
10,881 Km traveled
406 Signatures

¹National Association of Occupational Safety and Protection Materials Industry

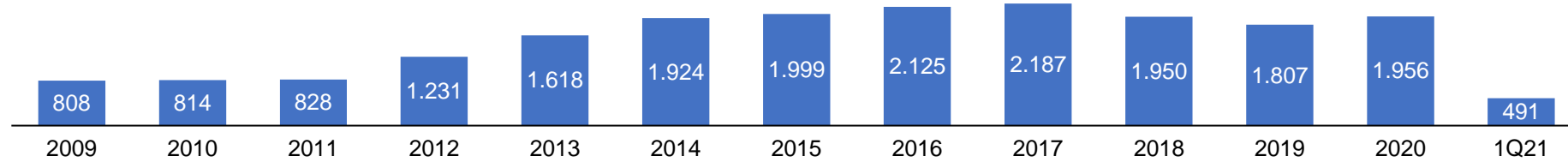


Financial Discipline

Growth driven by disciplined financial management aimed at maximizing results

Regulatory Net Revenues

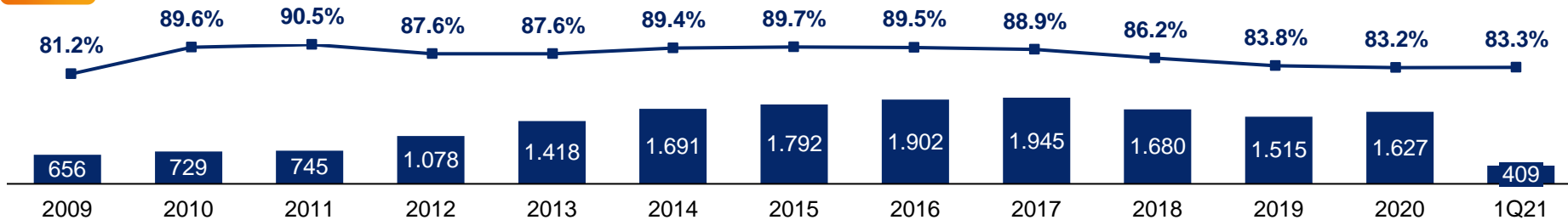
(in R\$ mn – Taesa with proportional consolidation)



Consistent growth,
reflecting financial
discipline

EBITDA and EBITDA Margin

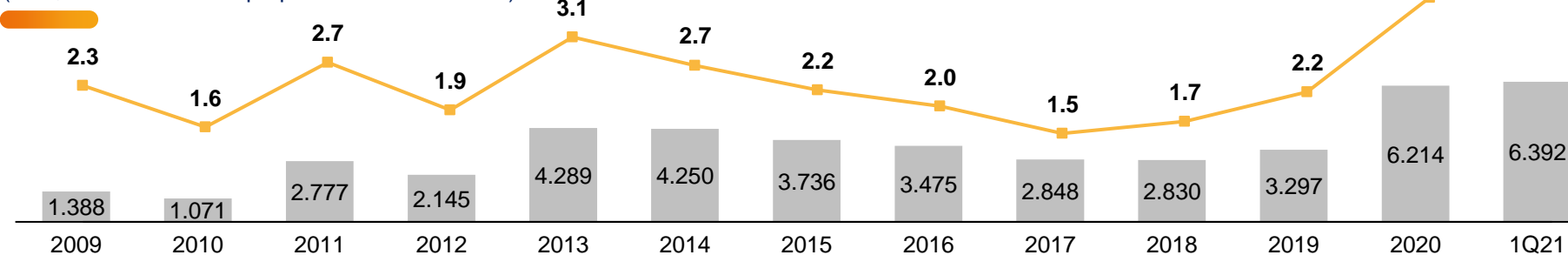
(in R\$ mn – Taesa with proportional consolidation)



**Strong cash
generation** with a
history of rapid
deleveraging

Net debt and ND/EBTIDA

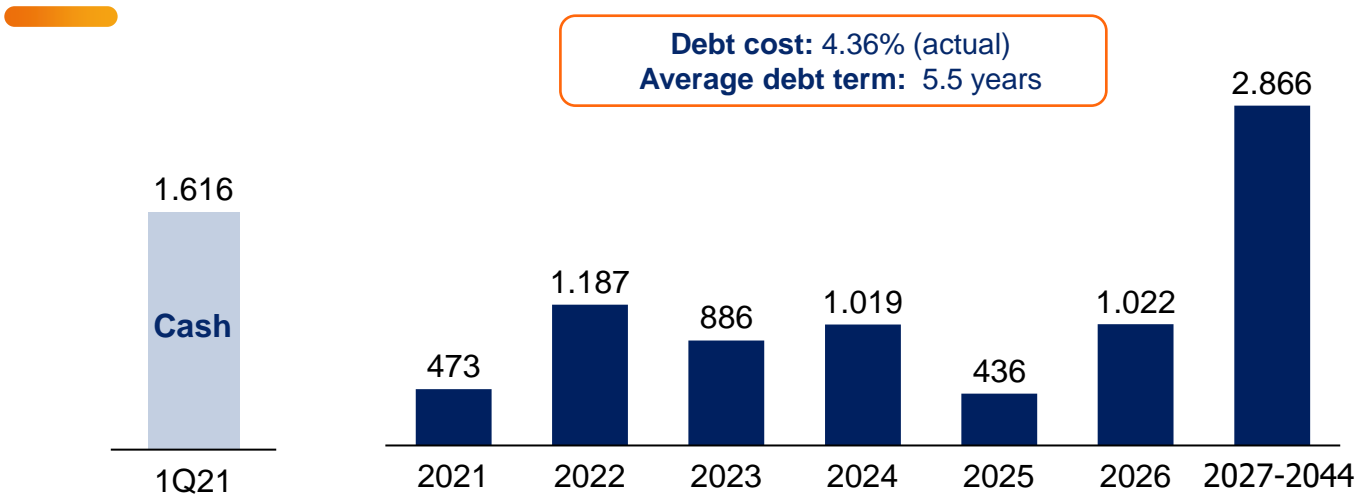
(in R\$ mn – Taesa with proportional consolidation)



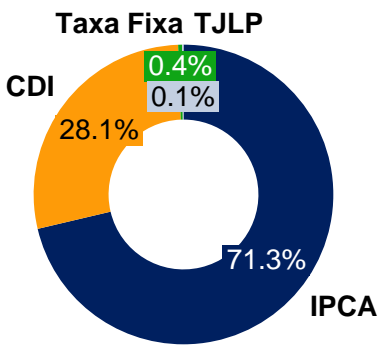
Adequate debt profile with competitive costs and extended terms

Profile of Debt and Cash Amortization

(in R\$ mn – Taesa proportional consolidation)



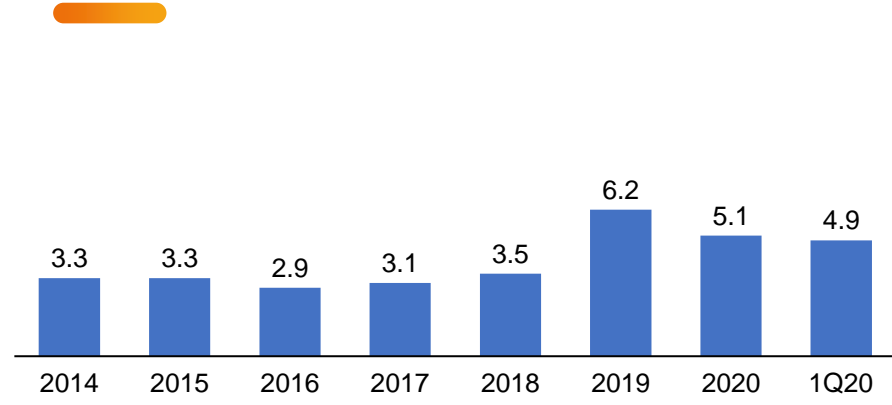
Profile by Index



Corporate Rating (national scale):
Moody's: Aaa.br
Fitch: AAA(bra)

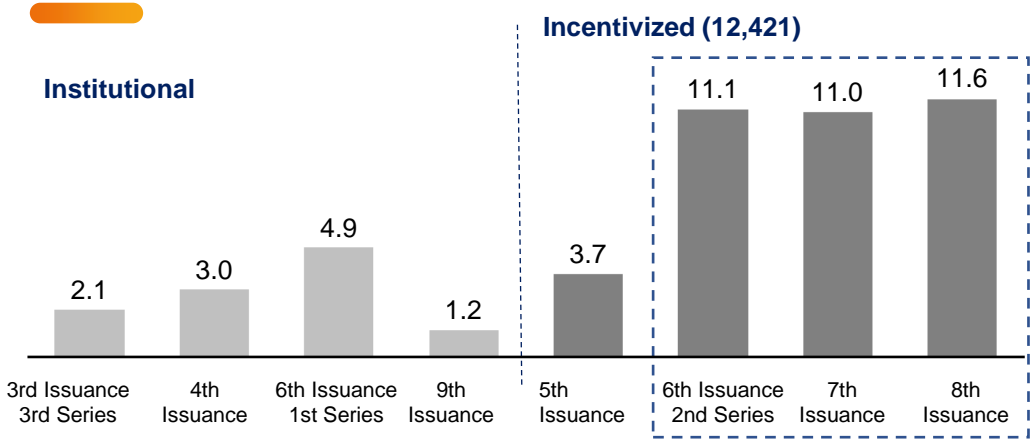
Average term of debt

(in years - Taesa consolidated)



Average Term by Debenture

(in years - Taesa consolidated)



The most recent incentivized debentures extended the average term of the Company's debt

Tax efficiency as a competitive advantage, generating more value for the business



Assessment of the **tax regime categorization** of the acquired company (taxable income vs. assumed income)



Valuation of **take-over of companies** (100% controlled) in the “real profit” regime



Tax planning for the **utilization of goodwill**



Evaluation of the best fund-raising structure for using the tax shield



Search for **tax benefits** in projects under construction



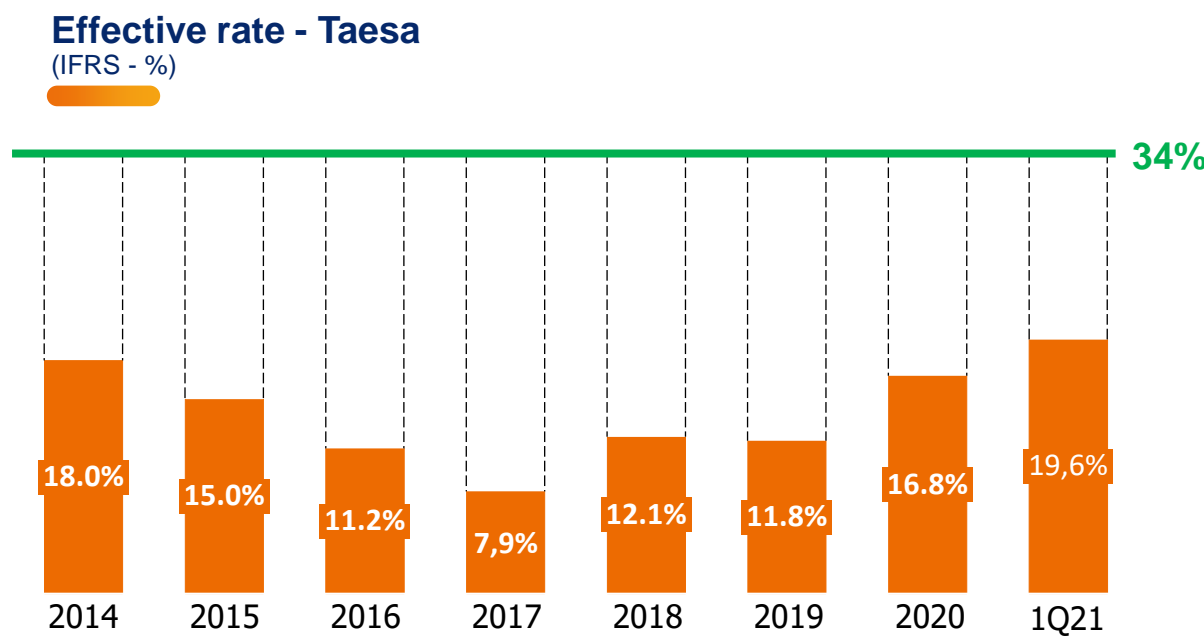
Constant search for **renewal of the SUDAM/SUDENE tax benefit**



Other reviews (e.g.: **SUDAM/SUDENE reinvestment benefit**)



Maximum utilization of JCP






Optimized corporate structure for greater tax and financing efficiencies



Leverage Capacity and Financial Flexibility

- (1) Lagoa Nova is the new name of Rialma I, which was acquired on March 13, 2020.
- (2) In 2018, the Company announced the purchase of four operating assets from Ambar Energia Ltda. The acquisition of São João Transmissora de Energia S.A. and São Pedro Transmissora de Energia S.A. was completed on February 14, 2020.
- (3) TAESA did not take over ATE III due to tax benefits.
- (4) TAESA did not take over São Gotardo due to the "Presumed Profit" tax regime.
- (5) The energization of the Miracema facilities was completed on November 29, 2019.
- (6) The energization of the Mariana facilities was completed on May 25, 2020.
- (7) TBE is an economic group in the partnership between TAESA and Alupar.
- (8) ESTE is the only concession of the TBE group that is under construction and represents 2.1% of total RAP.
- (9) The energization of EDTE, also belonging to the TBE group, was completed on January 20, 2020 and accounts for 1.3% of the total "RAP".
- (10) TAESA also holds a 5% indirect stake in Transmineiras through EATE (TBE).
- (11) AIE – Aliança Integração Elétrica is an economic group of partnership between TAESA and ISA Cteep, currently responsible for implementing three new undertakings (Ivaí, Aimorés and Paraguauçu).

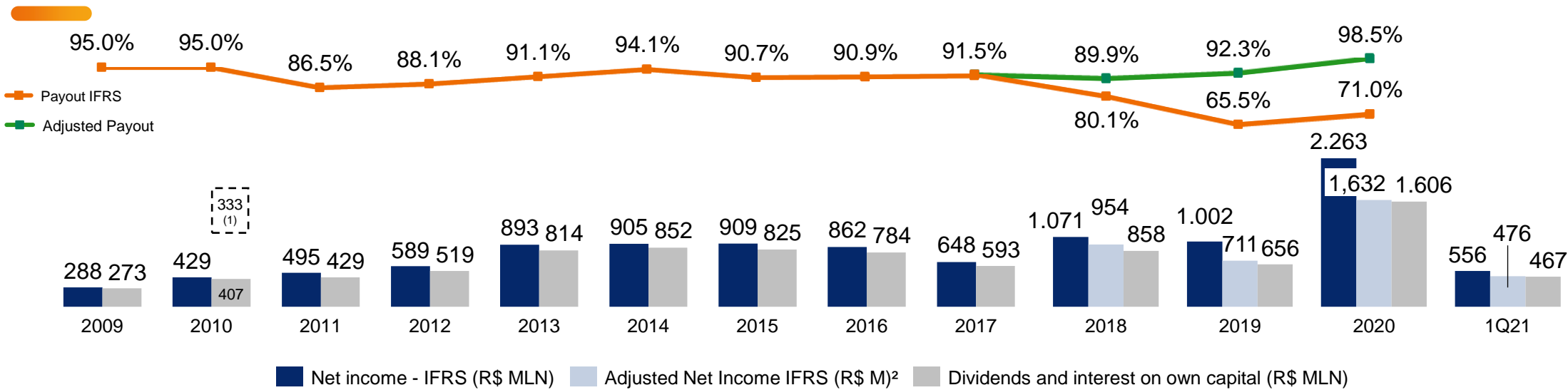
-  Operating
-  Under construction
-  % of total RAP (operational and under construction)

The background of the slide is a photograph of a high-voltage electrical transmission tower. The tower is a complex lattice structure, and several power lines are visible, some sagging between poles in the distance. The scene is set against a sky with a warm, orange and yellow glow from the setting or rising sun, transitioning into a clear blue sky. The overall composition is a low-angle shot, making the tower appear imposing and reaching towards the top of the frame.

Value Creation

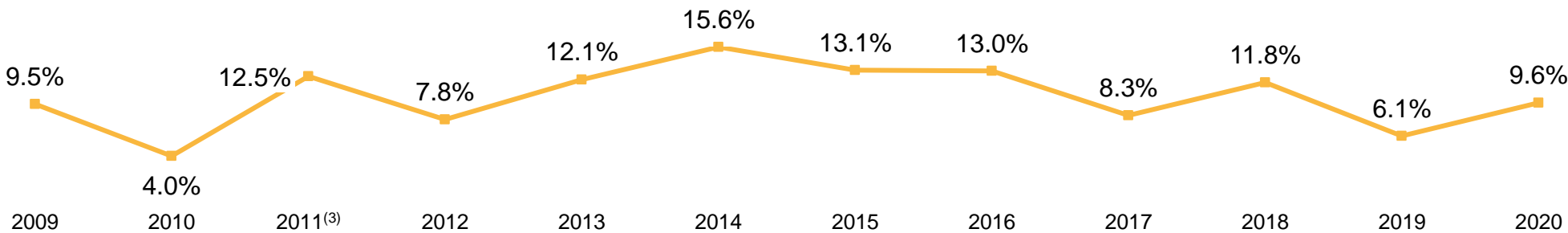
Adequate shareholder compensation sustained by diligent management and financial discipline

Dividends + IoE and Payout
(in R\$ million)



**Sustainable
payout**

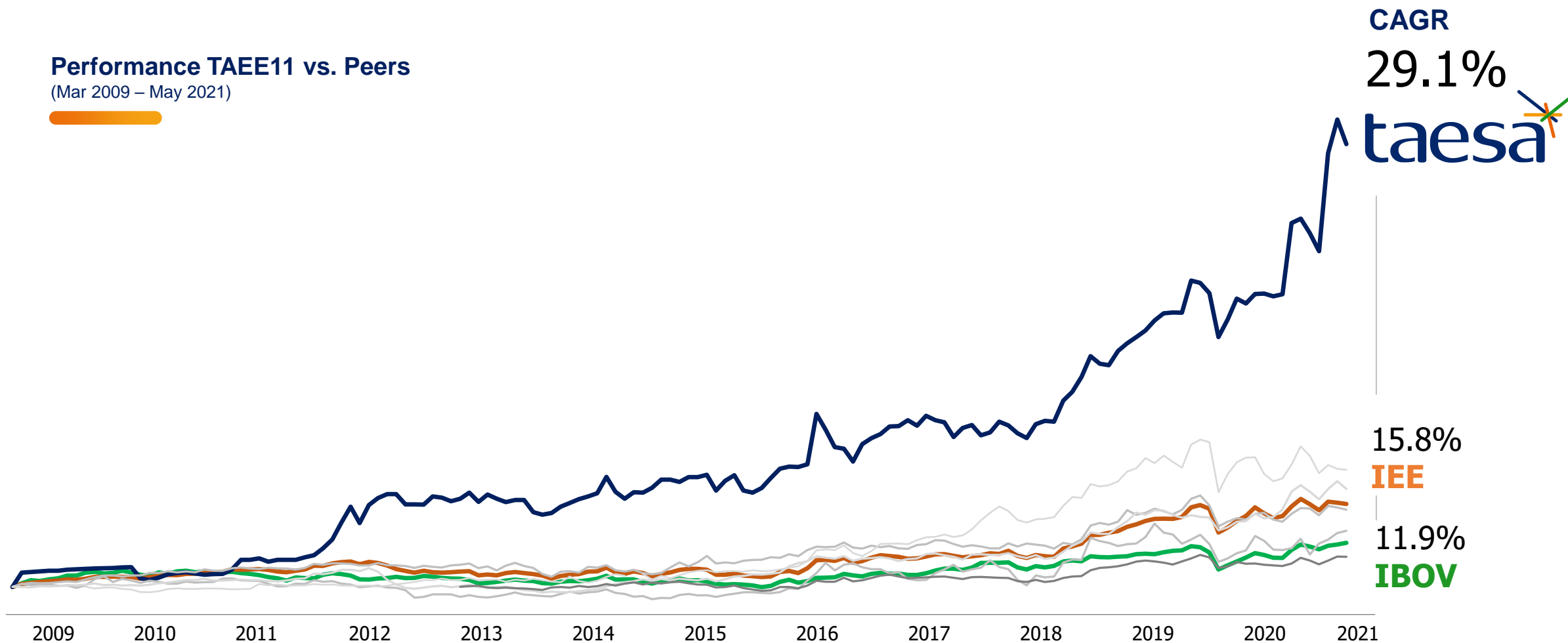
Dividend Yield⁴



**Adequate
payment of
dividends
with attractive
return**

(1) The reserve under IFRS was distributed as dividends. The reserve was recorded after the adoption of the IFRS accounting method in 2010.
(2) Adjusted net income considering the exclusion of the non-cash effect of CPC 47 (IFRS 15).
(3) Considering the extra dividends paid in 2011, the dividend yield was 22.7%.
(4) Yield is calculated by the total dividend and interest paid in the year divided by the Market Cap on the last trading day of the respective year.

Taesa is one of the companies that generates the most value for investors



Source: Economática. Considers adjustment of earnings and period between March 17, 2009 and May 10, 2021.

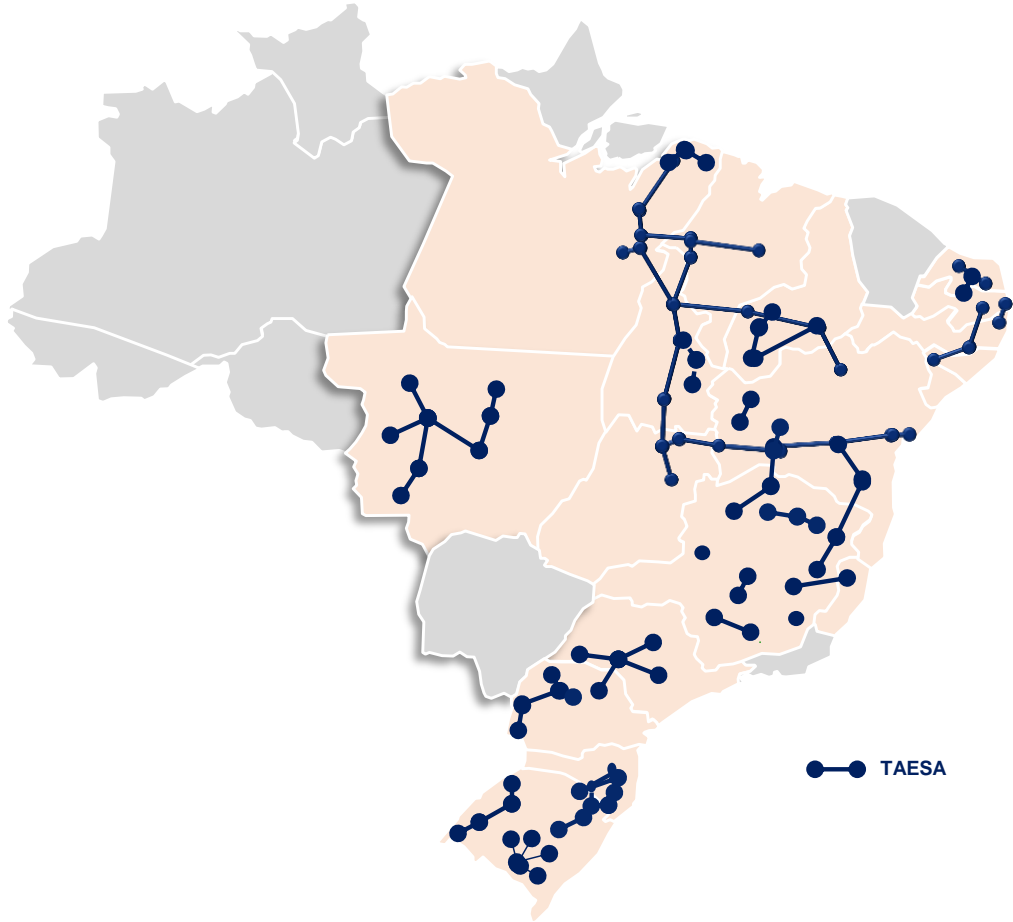


Opportunities in Transmission

TAESA's competitive advantages as differentiators to capture opportunities at transmission auctions

Competitive advantages

-  **Unique geographic position** to capture synergies
-  **Teamwork:** Legal, technical and financial areas
-  **Financial and operational capacity**
-  **Ongoing pursuit of attractive returns on projects**



Future Auctions



Forecast of **R\$ 90 billion¹** in transmission investments by 2030 ...

...and **R\$ 29 billion** in new auctions²



2 auctions estimated for 2021 and 2022

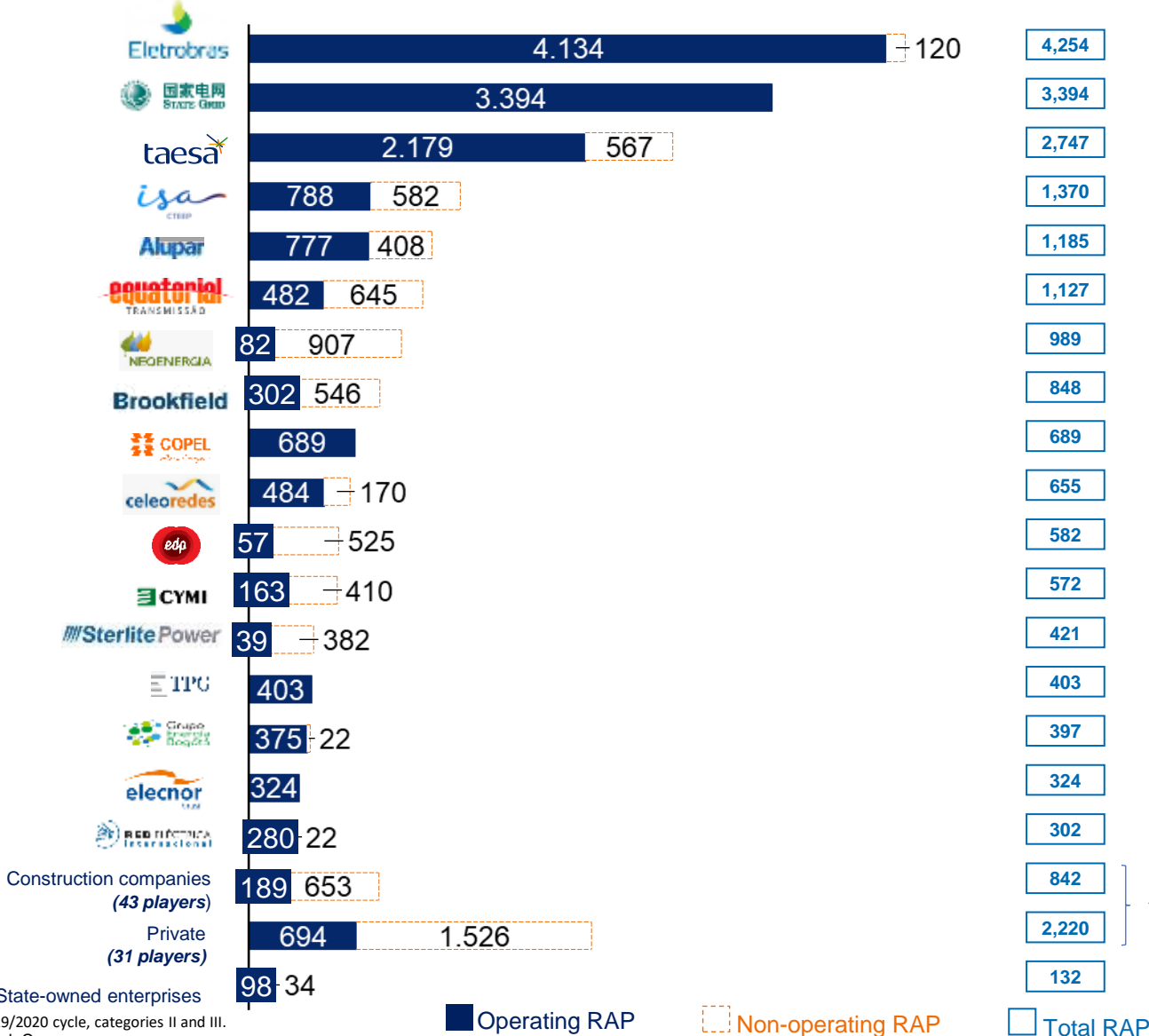


(1) PDE 2030
(2) Source EPE - Transmission Expansion Program ("PET")/Long Term Expansion Plan ("PELP") 2020 Cycle – 2nd Half of the year

Constant assessment of opportunities in the M&A market

Total RAP¹ (Category II and III concessions)

(R\$ million)



One of the **largest players** in the sector with broad **M&A capacity**



Consolidating company with a **proven track record** in the **secondary market**

73 players: concessions totaling **R\$ 3.1 billion** of RAP¹



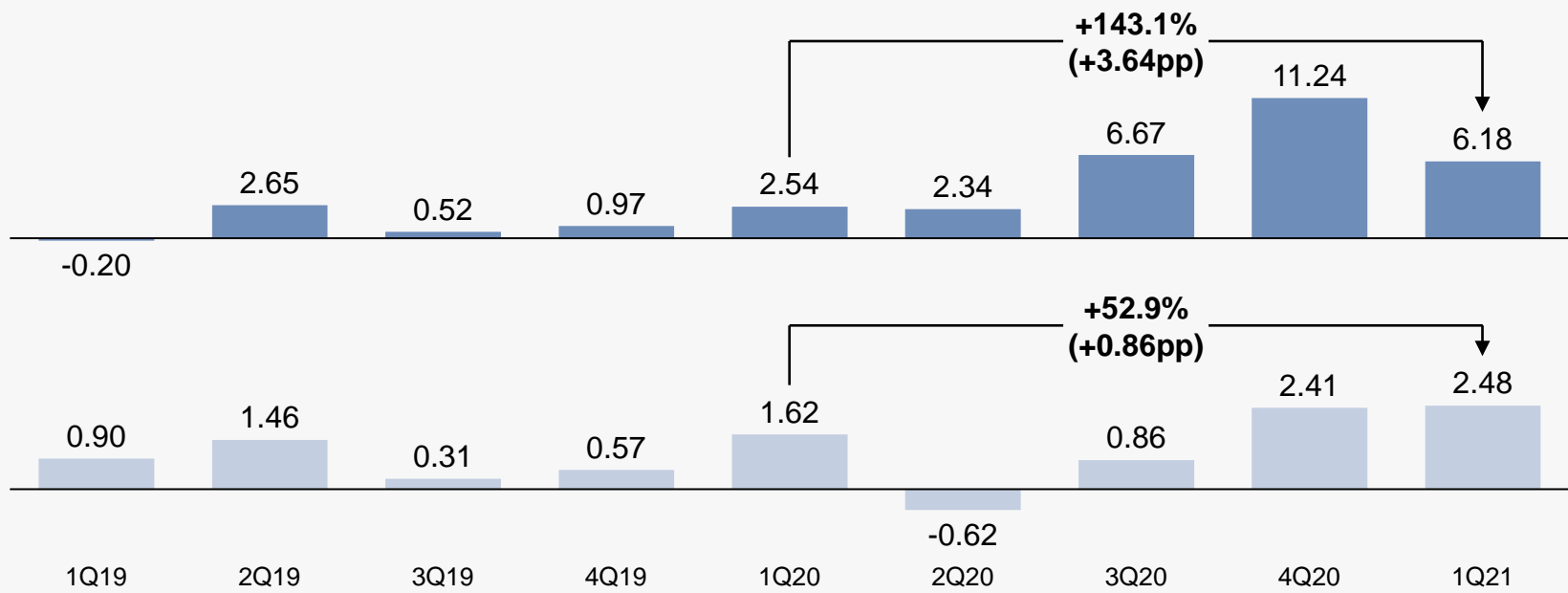
(1) RAP of 2019/2020 cycle, categories II and III.
Source: Aneel, Company



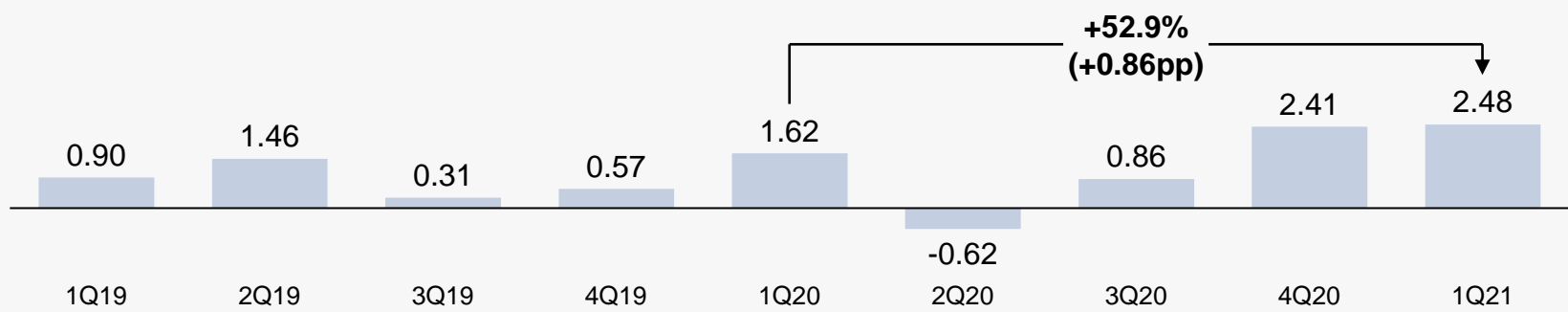
Additional Information

Macroeconomic impact on IFRS Revenues

**IGP-M
accumulated
(quarter)
%**



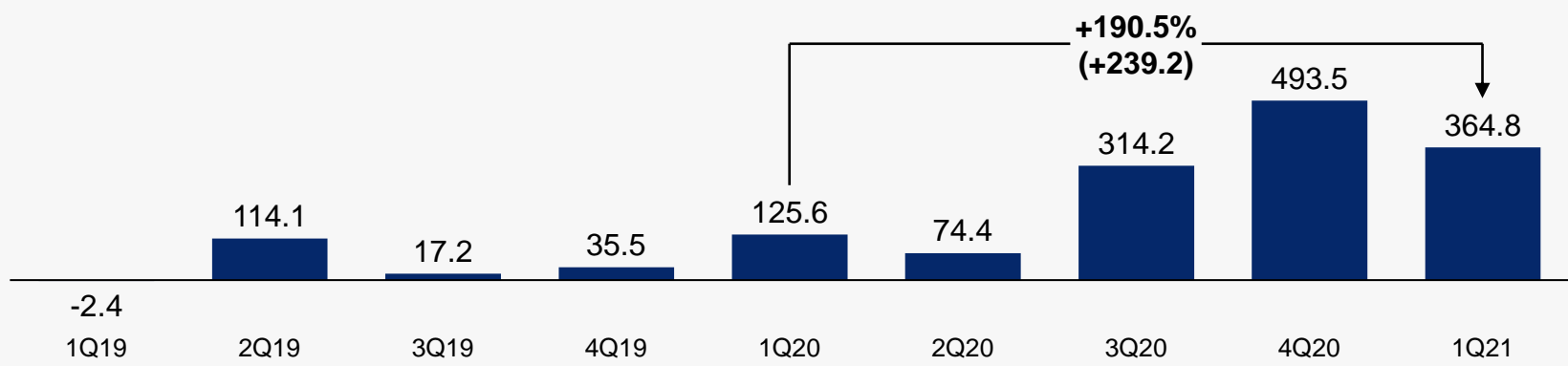
**IPCA
accumulated
(quarter)
%**



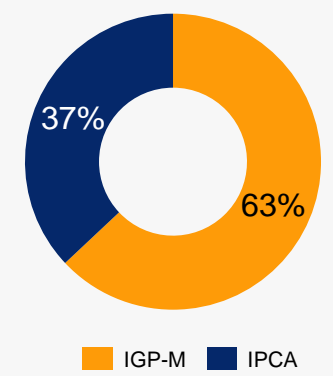
For contract asset inflation adjustment purposes, one-month gap inflation is used.

**Monetary
restatement
revenues:**

R\$ million



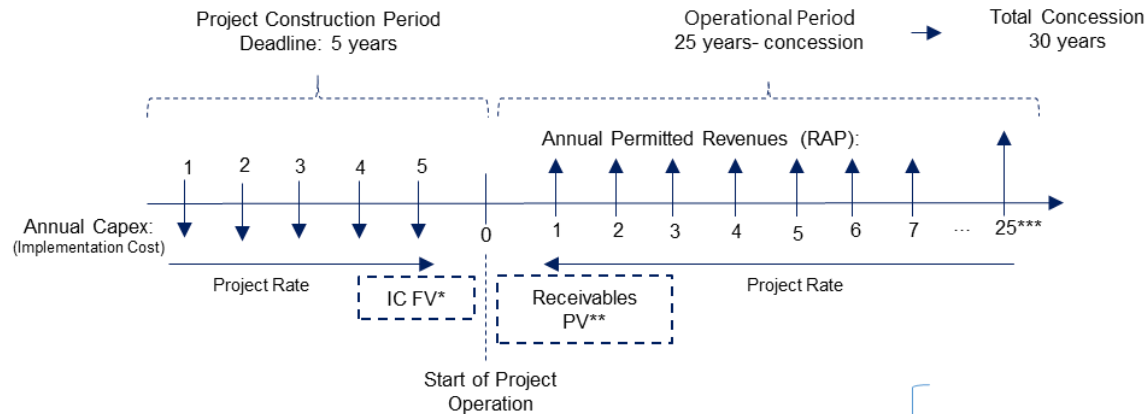
**Proportion of
IGP-M and IPCA
inflation
indexes in the
Contractual
Assets of the
consolidated
operating
concessions**



Adoption of IFRS 15 (CPC 47)

Concept based on the Construction Margin

PROJECT CASH FLOW



The Implementation of Infrastructure Margin calculation is done by the difference between the Receivables PV and the IC FV :

- (i) IC FV = Receivables PV → Implementation Margin = 0
- (ii) IC FV > Receivables PV → Implementation Margin < 0
- (iii) IC FV < Receivables PV → Implementation Margin > 0

* IC FV: Future Value of Implementation Cost

** Receivables PV: Present Value of RAPs (excluding O&M) and of the residual balance to be indemnified

*** Cash flow of the last year of the concession includes the RAP (excluding O&M) and the residual balance to be indemnified

$$\text{Margin \%} = \frac{\text{PV Receivables} - \text{IC FV}}{\text{IC FV}}$$

$$\text{Infrastructure Implementation Revenues} = \text{CI performed} \times (1 + \text{Margin \%})$$

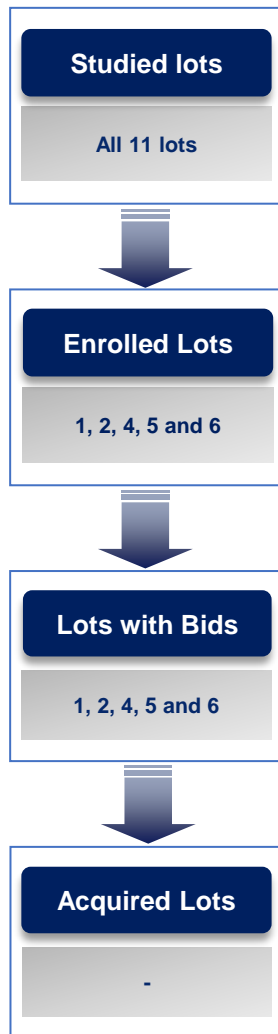
Impacts of IFRS 15 (CPC 47) Adoption :

- Since its adoption as of January 1, 2018, the effects related to the adoption of CPC 47 are excluded from distributable net income and during the year are recorded in the Accumulated Profits account, being allocated to the Special Reserve and Legal Reserve accounts at the end of each fiscal year.
- The effects amount to R\$ 1,216,699,698.28, of which R\$ 1,196,287,318.11 are recorded as a Special Reserve and R\$ 20,412,380.17 as a Legal Reserve (5%).
- On 12/1/2020, the CVM published the CIRCULAR LETTER/CVM/SNC/SEP/nº 04/2020, which deals with guidance on CPC 47 to be observed in the statements ended in 12/31/2020 for to the publicly traded electric power transmission companies.
- The Company adapted its accounting practices to its contract assets, reviewing its estimates and judgments on the project's margins and remuneration rates (implicit rates), since in the previous model the regulatory WACC defined by ANEEL was used.
- The total impact of this change was + R\$ 188.5 million, of which + R\$ 124.9 million for the year 2020 and + R\$ 63.6 million for previous years (2019 and 2018), recorded in the 2020 shareholders' equity. These adjustments are already included in the total effect of the adoption of CPC 47 mentioned above (R\$ 1.2 billion).
- On March 31, 2021, the adjustments generated by the adoption of CPC 47 in the net income amounted to R\$ 79,933,069.06, recorded in the Accumulated Profits account.

(1) The effects related to the adoption of CPC 47 are excluded from the distributable net income and, during the year, are recorded in the Accumulated Profits account, being allocated to the Special Reserve and Legal Reserve accounts at the end of the fiscal year . .

TAESA'S participation in the auction 001/2020

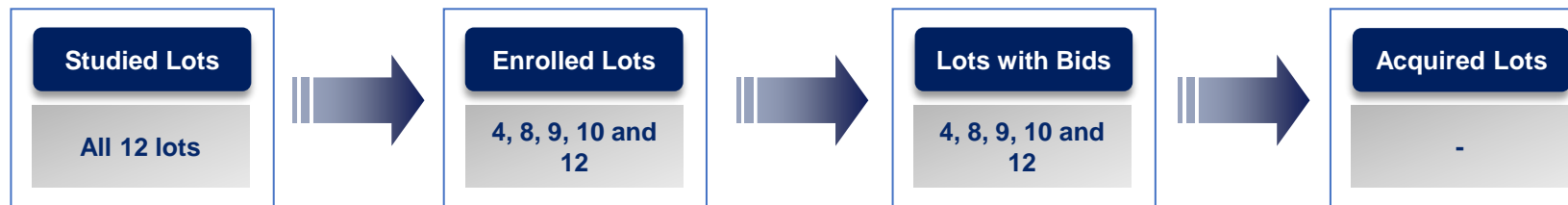
TAESA's Performance



Summary of Auction 001/2020 held on December 17, 2020

Lot	Capex Aneel (R\$ million)	Construction Period (months)	Location	Maximum RAP (R\$ million)	Winner RAP (R\$ million)	Winner Discount	TAESA Discount
1	424	48	GO	56.0	21.4	61.8%	18.0%
2	1,997	60	BA / ES / MG	278.2	159.7	42.6%	11.0%
3	490	54	SP	68.7	20.4	70.3%	-
4 e 5	902	60	RS	124.2	53.0	57.3%	21.0%
6	192	42	RS	25.3	9.2	63.5%	43.3%
7	1,141	60	SP	161.8	68.1	57.9%	-
8	909	60	SP	129.5	42.5	67.2%	-
9	94	42	MS	13.2	5.2	60.2%	-
10	316	60	CE	45.7	15.1	66.9%	-
11	882	60	AM	119.7	63.0	47.4%	-

TAESA's participation in the auction 02/2019



Summary of Auction 02/2019 held on December 19, 2019

Lot	Capex Aneel (R\$ million)	Construction Period (months)	Location	Maximum RAP (R\$ million)	Winner RAP (R\$ million)	Winner Discount	TAESA Discount
1	682	60	RS	113.9	37,7	66.9%	-
2	76	36	BA	12.5	5,4	56.7%	-
3	376	60	MG/RJ	64.7	30,2	53.5%	-
4	30	42	AL	5.9	2,9	50.9%	0%
5	591	60	PA/MT	101.4	38,0	62.5%	-
6	99	42	MS/SP	16.7	5,3	68.1%	-
7	554	60	MG	95.0	32,9	65.4%	-
8	102	42	CE	17.0	8,0	53.3%	42.5%
9	303	48	BA/GO	50.1	18,0	64.0%	59.2%
10	518	60	BA	89.0	37,1	58.4%	51.6%
11	720	60	AC	123.2	58,1	52.9%	-
12	171	60	BA	30.2	12,2	59.6%	39.2%
Total	4,2			719.7	285.7	60.3%	49.2%